# Programme on Assessment of Working Capital Requirements

August 7 – 11, 2017

Coordinators
Dr Elizabeth James
Prof N Ramani



National Institute of Bank Management Pune, India

# Programme on Assessment of Working Capital Requirements

A credit analyst should make proper independent assessment of working capital requirements so that sales are estimated on a realistic basis at the project appraisal stage itself, keeping in view the installed capacity, the demand for the product, the extent of competition in the market, etc. This can prevent overfinancing, extra interest burden, and even diversion of funds which ultimately result in deterioration of the financial health of the company. The skill of the credit analyst also does not lie in just working out the permissible amount of finance against an acceptable level of holding of current assets but goes beyond it. This is a simple arithmetic process and very often the projections are made very close to the permissible level of bank finance. The real test of quantitative appraisal of bank credit lies in validating the propriety of the margin requirements and whether the available sources of finance and also the financial statements (both actual and projected) indicate that the amount of margin required can actually be mobilised.

# **Objectives**

This five-day programme is equipped with visits to industries to help the participants understand a business and its operating cycle and make a realistic assessment of working capital requirements to meet a borrower's requirements.

# **Pedagogy**

The methodology for the programme has been designed to give experiential and participatory learning to the participants. Accordingly, lecture sessions, exercises, live-case analysis, group discussions and interfaces with practitioners and visits to manufacturing units in Pune will be facilitated.

#### Content

Working capital requirements for existing and new manufacturing and services enterprises. Operating cycle as part of assessment of working capital needs. Credit analysis: Industry analysis, business analysis, financial analysis and management. Credit appraisal: Basic principles. Financial statement analysis. Trends in working capital finance to corporates. CMA format for assessment of working capital. Assessment of working capital: MPBF, turnover and cash flow-based lending: Concept, process and exercise. Fixation of sub-limits of working capital facilities, fundbased and non-fund-based. Financing of imports and exports. Use of buyers' credit for financing working capital. Stock audit, inspection and fraud management. Cash budgeting method. Concepts of chargeable current assets. Monitoring and control of end use of funds. Consortium lending and multiple banking issues, lending arrangements - role responsibilities, due

## **Target Group**

Credit analysts and credit officers in Scale I, II and III with a minimum of two years' experience in credit. Junior level credit analysts/credit officers from commercial banks, infrastructure finance companies, NBFCs, cooperative institutions and credit rating agencies would find the programme useful.

diligence, sharing of information.

#### Dates

August 7 - 11, 2017

The programme will commence at 9.00 am on Monday, August 7 and conclude by evening on Friday, August 11, 2017.

#### Venue

NIBM Campus, Kondhwe Khurd Pune, India.

#### **Accommodation**

The programme is fully residential. Participants will be provided well- furnished single room AC accommodation in the Institute's hostel complex on the campus. However, they will not be permitted to bring their family members to stay on the campus. In case any Officer/Executive with physical/ medical disability is being nominated, kindly inform us in advance with particulars of disability to facilitate necessary arrangements.

The Institute has facilities for outdoor and indoor games and a large walking/jogging trail for physical fitness besides a yoga centre. Participants are therefore encouraged to bring appropriate clothes/gear.

#### **Programme Coordinators**

Dr Elizabeth James Assistant Professor

Prof N Ramani
Visiting Faculty as an Industry Expert
(Finance Area Group)

Last Date for Receiving Nominations:
July 28, 2017

Last Date for Availing Early Bird Incentive of 5%: July 22, 2017 (See fee structure on home page of the website)

## **Nominations and Enquiries**

Please address your enquiries and nominations to:

Dr Elizabeth James
Prof N Ramani
Programme Coordinators
National Institute of Bank Management
NIBM Post Office, Kondhwe Khurd
Pune 411 048, India

Tel. : 0091-20-26716000 (EPABX)

26716219/26716284 (Direct)

Fax : 0091-20-26834478 E-mail : elizabeth@nibmindia.org

ramani@nibmindia.org Website: www.nibmindia.org **Programme Fee** (per participant)

#### US \$ 2000 for foreign participant

(See fee structure on home page of the website for incentive)

	Fee	ST	SBAC	KKC	Fee+ST+	TDS
					SBAC+KKC	
Mem. Banks :	42000	5880	210	210	48300	4200
Non-Mem. Banks:	49200	6888	246	246	56580	4920

The fee includes the cost of tuition, board and lodging facilities, teaching material, etc. (*Service Tax (ST)* @ 14%, *Swachh Bharat Abhiyan Cess (SBAC)* @ 0.5%, *Krishi Kalyan Cess (KKC)* @ 0.5% and TDS @ 10%. Kindly send the TDS Certificate on priority to NIBM).

#### **Mode of Payment for Indian Participants**

- O The fee may preferably be transferred by RTGS/NEFT/ECS to our A/c No. 20002400021 with Bank of Maharashtra, NIBM Branch, Pune (IFSC Code MAHB0001124). NIBM PAN No. AAATN0040P and ST No. AAATN0040PST001.
- National Institute of Bank Management NIBM Post Office, Kondhwe Khurd, Pune 411 048, INDIA.

#### Mode of Payment for Foreign Participants

7. Correspondent Bank

8. Swift code for Citi Bank

Mode of Remittance: SWIFT*								
1.	Name & Address of our Bankers	C-2, Shop No. 4-	al Bank of Commerce hop No. 4-5, Bramha Estate nwe Khurd, Pune 411 048 ashtra, India					
2.	Name of the Account	:	National Institute of Bank Management					
3.	NIBM's Bank Account No. with Oriental Bank of Commerce	:	Current A/C 1128					
4.	Bank's Swift Code	:	ORBCINBBFCP	* The Foreign Bank Charges/ SWIFT				
5.	Oriental Bank of Commerce A/c No. with Correspondent Bank	:	36152559	charges/Commissio is to be borne by the remitter. The fees				
6.	Preferred currency	:	USD	mentioned in the				

\*Payments will be accepted only through electronic mode. Cheques/DDs/Pay Orders will not be accepted.

: CITIUS33

: CITIBANK N.A.

invoice/brochure is to

be paid to NIBM, net

of all bank charges.

 For all electronic remittances, kindly send a confirmatory e-mail at: accounts@nibmindia.org giving details of the remitter and participant, name and dates of programme, etc.

Please see programme fee structure on home page of the website for early bird incentive, incentives for SAARC and other developing countries, mode of remittance, Pune City route map and local conveyance.