



# Programme on Corporate Governance for Regional Rural Banks

October 25 – 27, 2018



## Target Group

- ⇒ Directors on the Boards of RRBs
- ⇒ Top Senior Executives of RRBs associated with Working of Board

## *Coordinators*

Dr Naveen Kumar K  
Dr Rakesh Gupta



National Institute of  
Bank Management  
Pune, India

# Programme on Corporate Governance for Regional Rural Banks

## Background

Concept of Regional Rural Banks (RRBs), is a unique innovation, in fact the banks has seen many ups and downs, restrictions and liberalisations, recapitalisation and restructuring during the last 40 years of its existence and service to the rural populace. RRBs have travelled a long way since 1975, transforming themselves into tech-savvy credit outlets, selling new financial products along with traditional products in rural areas. They have reemerged as financially sound and technically strong, commercial banking entities duly retaining their original focus of serving the rural and weaker sections of the society.

The banking scenario in India is set for a change with the advent of Small Finance Banks and Payment Banks. The Reserve Bank of India (RBI) has made financial inclusion as the cornerstone of new banking license policy. Many of the licensees have a MFI background and many have strong tech background in ICT based financial services. With their target customer base being almost same as that of our RRBs, these new entities are more likely to offer stiff competition to RRBs with their high tech and low cost products and services. They can bring a change in the way the banking is done with their disruptive technologies, which may make the present strengths of RRBs like branch network and presence, relationship, local familiarity and feel as insignificant. It is necessary to make the RRBs to take cognizance of the emerging landscape, forewarn and forearm them with adequate inputs, so that they can revamp their products, services and processes to keep in-tune with the new trends and the aspirations of their customer base.

Against this perspective and with the larger objective of strengthening the RRBs, NIBM which is an apex institution for bank management has taken the initiative in organizing the captioned programme. The focus of this programme is to sensitize the Directors of RRBs to the market environment, best governance practices as applicable to RRBs and the leadership role that the Directors are expected to play in the present competitive environment. In short, this proposed capsule programme covers the knowledge and skills that are required to understand the role and effectively discharge the responsibilities as Directors on the Boards of RRBs.

## Objectives

The broad objectives of the programme is to sensitize the board members of the RRBs on current status and direction of best practices in corporate governance and leadership.

## Day-wise Programme Coverage

### Day 1

- Banking Environment and Current Status of RRBs based on SWOT Analysis
- Regulatory, Compliance and its implication
- Understanding the Role of the Board
- Different Approaches of Governance
- Board and Committee Responsibilities
  - Audit Committee
  - Code of Conduct of Board Members
  - The Board's Role in a Crisis

### Day 2

- International Best Practices in Corporate Governance
- Governance and Ethics
- Role of Leaders in fostering Corporate Governance
- Time Management and Conduct of Meeting
- Corporate Strategy and Customer Focus
- Corporate Strategy and Operational Efficiency

### Day 3

- Prudential Norms
- Accountability and Risk Management
- Stakeholder Management
- IT governance, Cyber Security and Cyber Frauds

## Methodology

Interactive lectures, case studies and group discussions

## Faculty

Resource persons will be from RBI, NABARD, Banks, Corporate Sector and NIBM.

## Dates

October 25 – 27, 2018

The programme will commence at 9:00 am on October 25 and conclude by the evening of October 27, 2018. Participants are expected to reach the NIBM campus positively by the evening of October 24 and plan for their return journey after 5.00 pm on October 27, 2018.

## Venue

NIBM Campus, Kondhwe Khurd, Pune, India.

## Hostel Accommodation

The programme is fully residential. Participants will be provided well furnished single room AC accommodation in the Institute's hostel complex on the Campus. However, they will not be permitted to bring their family members to stay on the campus. In case any Officer / Executive with physical/medical disability is being nominated, kindly inform us in advance with particulars of disability to facilitate necessary arrangements.

The Institute has facilities for outdoor and indoor games and a large walking/jogging trail for physical fitness besides a yoga centre. Participants are, therefore, encouraged to bring the appropriate clothes/gears.

## Programme Coordinators

### Dr Naveen Kumar K

Assistant Professor  
(Rural Finance and Development Area Group)

### Dr Rakesh Gupta

Industry Expert as Assistant Professor  
(Finance Area Group)

## Nominations and Enquiries

Please address your enquiries and nominations to:

Dr Naveen Kumar K

Dr Rakesh Gupta

Programme Coordinators

National Institute of Bank Management

NIBM Post office, Kondhwe Khurd

Pune 411 048, India

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26716224/26716271 (Direct)

Fax : 0091-20-26834478

E-mail : naveen@nibmindia.org  
rakeshgupta@nibmindia.org

Web : www.nibmindia.org

## Last Date for

## Receiving Nominations:

October 15, 2018

## Last Date for

## Availing Early Bird Incentive of 5%

October 10, 2018

*(See Fee Structure on home page of the website)*

## Programme Fee (per participant)

	Fee	GST	Fee+ GST	TDS
Member Banks :	26400	4752	31152	2640
Non-Member Banks :	31200	5616	36816	3120

The fee includes the cost of tuition, board and lodging facilities, teaching material, etc. (Goods and Services Tax (GST) @ 18%, and TDS @ 10%. Kindly send the TDS Certificate on priority to NIBM).

### Mode of Payment for Indian Participants

- The fee may preferably be transferred by RTGS/NEFT/ECS to our A/c No. 20002400021 with Bank of Maharashtra, NIBM Branch, Pune (IFSC Code MAHB0001124). NIBM PAN No. AAATN0040P and NIBM GSTIN No. 27AAATN0040P1ZJ.
- National Institute of Bank Management  
NIBM Post Office, Kondhwe Khurd, Pune 411 048, INDIA.

### Mode of Payment for Foreign Participants

#### Mode of Remittance: SWIFT \*

1. Name & Address of our Bankers : **Oriental Bank of Commerce  
C-2, Shop No. 4-5, Bramha Estate  
Kondhwe Khurd, Pune 411 048  
Maharashtra, India**
2. Name of the Account : **National Institute of Bank Management**
3. NIBM's Bank Account No. with Oriental Bank of Commerce : **Current A/C 11281131004402**
4. Bank's Swift Code : **ORBCINBBFCP**
5. Oriental Bank of Commerce A/c No. with Correspondent Bank : **36152559**
6. Preferred currency : **USD**
7. Correspondent Bank : **CITIBANK N.A.**
8. Swift code for Citi Bank : **CITIUS33**

**\* The Foreign Bank Charges/ SWIFT charges/Commission is to be borne by the remitter. The fees mentioned in the invoice/brochure is to be paid to NIBM, net of all bank charges.**

**\*Payments will be accepted only through electronic mode.  
Cheques/DDs/Pay Orders will not be accepted.**

- **For all electronic remittances, kindly send a confirmatory e-mail at: [accounts@nibmindia.org](mailto:accounts@nibmindia.org) giving details of the remitter participant, name and dates of programme, etc.**

Please see programme fee structure on home page of the website for early bird incentive, incentives for SAARC and other developing countries, mode of remittance, Pune City route map and local conveyance.